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Mazars LLP 5th Floor 3 Wellington Place Leeds LS1 4AP

Governing Body The Cedars Academy Trust Ivy Lane Low Fell Gateshead NE9 6QD

December 2019

Dear Sirs / Madams

Audit Completion Report - Year ended 31 August 2019

We are pleased to present our Audit Completion Report for the year ended 31 August 2019. The purpose of this document is to summarise our audit conclusions.

The scope of our work, including identified significant audit risks and other areas of management judgement, was outlined in our Audit Strategy Memorandum which we presented in September 2019. We have reviewed our Audit Strategy Memorandum and concluded that the original significant audit risks and other areas of management judgement remain appropriate.

We would like to express our thanks for the assistance of your team during our audit.

If you would like to discuss any matters in more detail then please do not hesitate to contact me on 0113 394 5353 or 07827 553 560

Yours faithfully

Ross Preston Mazars LLP

Mazars LLP – 5^{th} Floor, 3 Wellington Place, Leeds, LS1 4AP Tel: 0113 394 2000 – Fax: 0113 394 2001 – www.mazars.co.uk



1. EXECUTIVE SUMMARY

Principal conclusions and significant findings

As outlined in our Audit Strategy Memorandum, our audit has been conducted in accordance with International Standards of Auditing (UK) and means we focus on audit risks that we have assessed as resulting in a higher risk of material misstatement.

In section 2 of this report we have set out our conclusions and significant findings from our audit. This section includes our conclusions on the audit risks and areas of management judgement.

Section 3 sets out internal control recommendations and section 4 sets out audit misstatements; unadjusted misstatements total £3,000.

Status and audit opinion

We have substantially completed our audit in respect of the financial statements for the year ended 31 August 2019.

At the time of preparing this report, the following significant matters remain outstanding:

- Income testing we are awaiting a response to one query from our sample;
- Debtors testing we are awaiting responses from officers to queries raised as part of our review;
- Creditors testing we are awaiting supporting evidence from officers for our sample;
- Cash we are awaiting responses from officers in relation to an income holding account;
- Receipt of signed letters of management representation;
- Final review of amended Trustees Report and Financial Statements; and
- Review of Post Balance Sheet Events up to the point at which we sign our audit report

We will provide an update to you in relation to the significant matters outstanding above through issuance of a follow up letter.

At the time of issuing this report and subject to the satisfactory conclusion of the remaining audit work, we anticipate issuing an unqualified opinion, without modification, as set out in Appendix B.



Set out below are the significant findings from our audit. These findings include:

- our audit conclusions regarding significant risks and key areas of management judgement outlined in the Audit Strategy Memorandum;
- our comments in respect of the accounting policies and disclosures that you have adopted in the financial statements. We have concluded whether the financial statements have been prepared in accordance with the financial reporting framework and commented on any significant accounting policy changes that have been made during the year;
- any further significant matters discussed with management;
- any significant difficulties we experienced during the audit.

Significant risks

Management override of controls

Description of the risk

In all entities, management at various levels within an organisation are in a unique position to perpetrate fraud because of their ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. Due to the unpredictable way in which such override could occur, we consider there to be a risk of material misstatement due to fraud and thus a significant risk on all audits.

How we addressed this risk

We addressed this risk through performing audit work over:

- Accounting estimates impacting amounts included in the financial statements;
- · Consideration of identified significant transactions outside the normal course of business; and
- Journals recorded in the general ledger and other adjustments made in preparation of the financial statements.

Audit conclusion

No significant issues have been noted regarding management override and no evidence of any potential material misstatement identified.

Revenue Recognition

Description of the risk

There is a risk of fraud in the financial reporting relating to revenue recognition due to the potential to inappropriately record revenue in the wrong period. Due to there being a risk of fraud in revenue recognition we consider it to be a significant risk on all audits. For The Cedars Academy Trust we see the revenue recognition risk as being principally in relation to:

· Cut-off: ensuring income is recorded in the correct period

How we addressed this risk

We have addressed this risk by reviewing and testing cut off procedures in respect of the above items. We have also reviewed the revenue recognition policies for appropriateness and assessed the design and implementation of key controls associated with revenue recognition.

Audit conclusion

No significant issues have been noted regarding revenue recognition and we have obtained reasonable assurance that income is not materially misstated.



Classification of income / funds

Description of the risk

There is a risk that income or capital (endowment) received has restrictions imposed by a third party and therefore should be recorded as restricted income or capital (endowment) in the SOFA. The related expenditure must be allocated against these restricted funds and any remaining funds at the period end must be carried forward within restricted funds.

How we addressed this risk

In line with our methodology we have addressed the classification of income risk by reviewing a sample of income to supporting documentation to ensure the classification is correct and reviewing associated expenditure. We also assessed the design and implementation of key controls associated with the classification of income and expenditure.

Audit conclusion

No issues have been identified within the testing performed.

Key areas of management judgement

Local

Government

Pension Scheme assumptions

Description of the management judgement

To ensure that the assumptions used within the year end valuation of the Local Government Pension Scheme Deficit are appropriate.

How our audit addressed this area of management judgement

We arranged for our internal pension specialists to review the assumptions that have been applied and considered if these are appropriate based on our knowledge of the sector.

Audit conclusion

Mazars actuarial team reviewed the assumptions used within the period end valuation by management's actuaries. No significant issues have been noted.

Accrued and deferred income

Description of the management judgement

To ensure that the calculation of accrued and deferred income ensures that income is allocated to the correct accounting period.

How our audit addressed this area of management judgement

We reviewed provisions for accrued and deferred income to ensure they meet the criteria of entitlement and measurement at the balance sheet date. Testing was performed on a sample basis.

Audit conclusion

There were no material entries for accrued or deferred income and no issues have been found from our work performed.



Summary of

Accounting policies and disclosures

We have reviewed The Cedars Academy Trust's accounting policies and disclosures and concluded they comply with the requirements of the Academies Accounts Direction 2018 to 2019, the Charities SORP 2015 and the Companies Act 2006.

Audit Approach

Our audit was undertaken in line with the audit approach set out in our Audit Strategy Memorandum

Significant matters discussed with management

There have been no significant issues discussed with management to bring to your attention.

Significant difficulties during the audit

During the course of the audit we did not encounter any significant difficulties and we have had the full co-operation of management.

Regularity assurance engagement findings and conclusions

Our regularity assurance engagement was conducted in accordance with the Academies Accounts Direction 2018 to 2019, issued by the Education and Skills Funding Agency.

The Academies Accounts Direction 2018 to 2019 sets out the framework and reporting requirements on the statement of regularity, propriety and compliance and the Board of Trustees responsibilities and the scope of our work in our role as independent reporting accountant.

We are required to report to the Board and the Secretary of State for Education acting through the Education and Skills Funding Agency whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2018 to 31 August 2019 have not been applied to purposes intended by Parliament or that the financial transactions do not confirm to the authorities which govern them:

 Some fixed asset addition expenditure has been incurred but the approval processes in the financial handbook do not seem to have been followed. A mini-bus was purchased but not formally approved as it was a like for like replacement following an insurance claim and expenditure of £2,700 on flooring was verbally approved by the Head Teacher rather than being formally approved in line with the financial handbook.

In the course of our work, except for the matters listed below, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2018 to 31 August 2019 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

We are required to report to you by way of management letter instances of irregularity that have been identified during the course of our engagement that we conclude are not material by virtue of value or nature, either individually or in aggregate, or does not relate to transactions underlying the annual accounts.

We did not identify any instances of irregularity through the course of this engagement.



Follow up of previous regularity assurance points

We set out below an update on regularity assurance points raised in the prior year:

Finding from 2018	Update 2019
2016/17 management letter (our Audit Completion Report is not available on the Academy's website	Our review show that the 2017/18 Audit Completion Report is available on the website
There was evidence of a lack of financial monitoring	Financial monitoring arrangements have been improved in year. Bank reconciliations are being routinely completed and monthly financial monitoring reports are prepared
No formal documentation in place appointing Mazars as the auditor.	Auditor appointment confirmed through agreement of a signed engagement pack and engagement letter
Failure to meet deadlines	Deadlines are expected to be met for the current year.



Recommendations relating to the financial statements

The purpose of our audit was to express an opinion on the financial statements. As part of our audit we have considered the internal controls in place relevant to the preparation of the financial statements in order to design audit procedures to allow us to express an opinion on the financial statements but not for the purpose of expressing an opinion on the effectiveness of internal control or to identify any significant deficiencies in their design or operation.

The matters reported are limited to those deficiencies and other control recommendations that we have identified during our normal audit procedures and that we consider to be of sufficient importance to merit being reported. If we had performed more extensive procedures on internal control we might have identified more deficiencies to be reported or concluded that some of the reported deficiencies need not in fact have been reported. Our comments should not be regarded as a comprehensive record of all deficiencies that may exist or improvements that could be made.

Our findings and recommendations are set out below. We have assigned priority rankings to each of them to reflect the importance that we consider each poses to your organisation and, hence, our recommendation in terms of the urgency of required action. In summary, the matters arising fall into the following categories:

Priority ranking	Description	Number of issues
1 (high)	In our view, there is potential for financial loss, damage to reputation or los of information. This may have implications for the achievement of busines strategic objectives. The recommendation should be taken into consideration by management immediately.	
2 (medium)	In our view, there is a need to strengthen internal control or enhance business efficiency. The recommendations should be actioned in the near future.	1
3 (low)	In our view, internal control should be strengthened in these additional areas when practicable.	2



Deficiencies in internal control - Level 2

Description of deficiency

The other debtors balance in the accounts includes an unreconciled opening balance of £22k.

Potential effects

The Trust cannot demonstrate that the amount included in other debtors is recoverable, as what the balance relates to is unknown. The level of the unreconciled balance is noted as being below our level of materiality.

Recommendation

The Trust should review all debtors, and ensure that the nature of all balances are known and amounts are considered to be recoverable. Any unknown amounts or amounts not considered to be recoverable should be provided for or written off.

Management response

Other recommendations in internal control – Level 3

Description of deficiency

The VAT ledger codes include brought forward balances relating to historical transactions of £26k. These appear to be included in the VAT recoverable debtor, which in turn agrees in total to the VAT on transactions in the year.

Potential effects

While the VAT debtor and amount to be recovered from HMRC appear to be correct, it is unclear why the historical balances are still included.

Recommendation

The Trust should review the VAT ledger codes to clarify the treatment of historic balances.

Management response



Other recommendations in internal control – Level 3

Description of deficiency

For the school fund bank account, we identified that transactions in relation to the fund account (mainly donations and interest) are not posted to the ledger. Although the overall difference is currently trivial at less than £2,000, it has increased since the previous year and there is a risk that the difference will increase above triviality in future periods.

Potential effects

The Trust cannot demonstrate that all cash transactions have been accurately and completely recorded in the accounts. As noted above differences identified for the current year were below our trivial level.

Recommendation

The Trust should ensure that all transactions relating to the school fund account are posted to the ledger in a timely manner.

Management response

Follow up of previous internal control points

We set out below an update on internal control points raised in the prior year.

Description of deficiency

Bank reconciliations have been completed for the main school bank account but there have been long delays in completion and the school fund account is not included in the reconciliation process.

Potential effects

The Trust cannot demonstrate, on a timely basis, that all cash transactions have been accurately and completely recorded.

Recommendation

The Trust should complete a regular bank reconciliation in a timely manner, including the school fund account.

Update 2019

Our findings for 2018/19 show that the Trust has completed regular bank reconciliations in a timely manner for the main school bank account.

A bank reconciliation has also been completed for the school fund account, however a separate issue has been identified regarding the posting of fund account transactions to the ledger. See recommendation made in section above.

For the school fund bank account, we identified that transactions in relation to the fund account (mainly donations and interest) are not posted to the ledger. Although the overall difference is currently trivial, it has increased since the previous year and there is a risk that the difference will increase above triviality in future periods.

Therefore we recommend that the Trust should ensure that all transactions relating to the school fund account are posted to the ledger in a timely manner.



Relating to the 'regularity' assurance work

The purpose of our regularity assurance work is to provide a limited assurance report on the regularity of both income and expenditure. The matters reported below, are limited to those that we have identified during our normal procedures. Our work is not designed to provide an opinion that there are no issues with regards to regularity. If we had performed more extensive procedures, we might have identified more issues to be reported. Our comments should not be regarded as a comprehensive record of all regularity issues that exist.

Our findings and recommendations are set out below. We have assigned priority rankings to each of them to reflect the importance that we consider each poses to your organisation and, hence, our recommendation in terms of the urgency of required action. In summary, the matters arising fall into the following categories:

Priority ranking	Description	Number of issues
1 (high)	In our view, there is potential for financial loss, damage to reputation or los of information. This may have implications for the achievement of business strategic objectives. The recommendation should be taken into consideration by management immediately.	
2 (medium)	In our view, there is a need to strengthen internal control or enhance business efficiency. The recommendations should be actioned in the near future.	2
3 (low)	In our view, internal control should be strengthened in these additional areas when practicable.	

Deficiencies in internal control – Level 2

Description of deficiency

Some fixed asset additions expenditure has not been approved in line with the Academy's financial handbook.

Potential effects

The Trust cannot demonstrate compliance with its financial handbook and expenditure is not properly approved.

Recommendation

The Trust should ensure that all expenditure is approved in line with the scheme of delegation in its financial handbook.

Management response





Deficiencies in internal control - Level 2

Description of deficiency

We identified some related parties disclosed on Companies House which were not included in the declarations of interest and related parties note to the financial statements.

Potential effects

Related parties disclosures may not be complete,. In addition there is a risk that appropriate disclosures to and preapprovals from the ESFA for related party transactions may not be made.

Recommendation

The Trust should ensure that all related parties are disclosed in the declarations of interest and related parties note to the financial statements.

Management response

4. SUMMARY OF MISSTATEMENTS

We set out below the misstatements identified during the course of the audit, above the level of trivial, for adjustment.

The table outlines the misstatements that were identified during the course of our audit which management has assessed as not being material either individually or in aggregate to the financial statements and does not currently plan to adjust.

In addition, we did not identify any misstatements that have been adjusted by management during the course of the audit that impact on the main financial statement

Unadjusted misstatements 2019

	sc)FA	Balanc	e Sheet		
	Dr	Cr	Dr	Cr		
	£'000	£'000	£'000	£'000		
1 Dr Expenditure	3					
Cr Accruals				3		
Being 2018/19 expenditure relating to repairs and						
maintenance work that was carried out in August						
2019, but recorded in 2019/20 expenditure						

Disclosure amendments

During our review of the financial statements and annual report, we identified a number of amendments to the numerical disclosure:

- Note 3 Funding for the Academy Trust's educational operations: income received from Gateshead Council was wrongly
 included in the General Annual Grant (GAG) line rather than the Local Authority grants line. The disclosure has now been
 amended
- Note 14- Funds: as for note 3 above, the GAG line is overstated by the balance received from Gateshead Council which should be included in Other Grants line. To be amended.
- Note 6 Expenditure: Audit fee shown had not been updated from prior year. To be amended.
- Note 21 Pensions and similar obligations: Amounts recognised in the Statement of Financial Activities table did not include line for Past Service Costs. In addition, there were also some figures included in the narrative of the note which had not been updated from the prior year. To be amended.

We also noted a number of casting and consistency errors on both the financial statements and supporting notes. These are to be amended by the Trust.



APPENDIX A – DRAFT MANAGEMENT REPRESENTATION LETTER

Mazars LLP 5th Floor 3 Wellington Place Leeds LS1 4AP

December 2019

Dear Sirs / Madams

The Cedars Academy Trust - audit for the year ended 31 August 2019

This representation letter is provided in connection with your audit of the financial statements of The Cedars Academy Trust for the year ended 31 August 2019 for the purpose of expressing an opinion as to whether the financial statements give a true and fair view in accordance with the Companies Act 2006, the Charities SORP 2015, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", the Academies Accounts Direction 2018 to 2019 and the Academies Financial Handbook 2018 issued by the Education & Skills Funding Authority (ESFA).

We confirm that the following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience (and, where appropriate, inspection of supporting documentation) sufficient to satisfy ourselves that we can properly make each of the following representations to you.

Our responsibility for the financial statements and accounting information

We believe that we have fulfilled our responsibilities for the true and fair presentation and preparation of the financial statements in accordance with the Companies Act 2006 and relevant legislation, United Kingdom Accounting Standards, the Academies Accounts Direction 2018 to 2019 and the Academies Financial Handbook 2018 issued by the ESFA.

Our responsibility to provide and disclose relevant information

We have provided you with:

- access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other material;
- · additional information that you have requested from us for the purpose of the audit; and
- · unrestricted access to individuals within the trust you determined it was necessary to contact in order to obtain audit evidence.

We confirm as directors that we have taken all the necessary steps to make us aware, as directors, of any relevant audit information and to establish that you, as auditors, are aware of this information.

As far as we are aware there is no relevant audit information of which you, as auditors, are unaware.

We have made you aware of any instances of non-compliance with either our funding agreement or the Academies Financial Handbook.

Accounting records

We confirm that all transactions that have a material effect on the financial statements have been recorded in the accounting records and are reflected in the financial statements. All other records and related information, including minutes of all management and directors' meetings, have been made available to you.

Accounting policies

We confirm that we have reviewed the accounting policies applied during the year in accordance with the requirements of with Paragraph 3 of Financial Reporting Standard Applicable in the UK and Republic of Ireland for charities (FRS 102), the Academies Accounts Direction 2018 to 2019 and the Academies Financial Handbook 2018 issued by the ESFA and consider these policies appropriate to faithfully represent the effects of transactions, other events or conditions on the trust's financial position, financial performance and cash flows.

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APPENDIX A – DRAFT MANAGEMENT REPRESENTATION LETTER

Accounting estimates, including those measured at fair value

We confirm that any significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.

Contingencies

There are no material contingent losses including pending or potential litigation that should be accrued where:

- information presently available indicates that it is probable that an asset has been impaired or a liability had been incurred at the balance sheet date;
- · the amount of the loss can be reasonably estimated.

There are no material contingent losses that should be disclosed where, although either or both the conditions specified above are not met, there is a reasonable possibility that a loss, or a loss greater than that accrued, may have been incurred at the balance sheet date.

There are no contingent gains which should be disclosed.

All material matters, including unasserted claims, that may result in litigation against the trust have been brought to your attention. All known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to you and accounted for and disclosed in accordance with United Kingdom Generally Accepted Accounting Practice, including the Financial Reporting Standard Applicable in the UK and Republic of Ireland for charities (FRS 102)., Companies Act 2006, the Academies Accounts Direction 2018 to 2019 and the Academies Financial Handbook 2018 issued by the ESFA.

Laws and regulations

We confirm that we have disclosed to you all those events of which we are aware which involve known or suspected non-compliance with laws and regulations, together with the actual or contingent consequences which may arise therefrom.

We have complied with all aspects of contractual agreements that would have a material effect on the accounts in the event of non-compliance.

Fraud and error

We acknowledge our responsibility as directors of the trust, for the design, implementation and maintenance of internal control to prevent and detect fraud and error.

We have disclosed to you:

- all the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud;
- all knowledge of fraud or suspected fraud affecting the entity involving:
 - management and those charged with governance;
 - employees who have significant roles in internal control; and
 - others where fraud could have a material effect on the financial statements.

We have disclosed to you all information in relation to any allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by employees, former employees, analysts, regulators or others.

Related and connected party transactions

We confirm that all related and connected party relationships, transactions and balances, (including sales, purchases, loans, transfers, leasing arrangements and guarantees) have been appropriately accounted for and disclosed in accordance with the requirements of United Kingdom Generally Accepted Accounting Practice Including the Financial Reporting Standard Applicable in the UK and Republic of Ireland for charities (FRS 102), Companies Act 2006, the Academies Accounts Direction 2018 to 2019 and the Academies Financial Handbook 2018 issued by the ESFA.

We have disclosed to you the identity of the trust's related parties and all related party relationships and transactions of which we are aware.

Impairment review

To the best of our knowledge, there is nothing to indicate that there is a permanent reduction in the recoverable amount of the fixed assets below their carrying value at the balance sheet date. An impairment review is therefore not considered necessary.

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APPENDIX A – DRAFT MANAGEMENT REPRESENTATION LETTER

Charges on assets

All the trust's assets are free from any charges exercisable by third parties except as disclosed within the financial statements.

Future commitments

We have no plans, intentions or commitments that may materially affect the carrying value or classification of assets and liabilities or give rise to additional liabilities.

Subsequent events

We confirm all events subsequent to the date of the financial statements and for which the United Kingdom Generally Accepted Accounting Practice Including the Financial Reporting Standard Applicable in the UK and Republic of Ireland for charities (FRS 102), Companies Act 2006, the Academies Accounts Direction 2018 to 2019 and the Academies Financial Handbook 2018 issued by the ESFA, require adjustment or disclosure have been adjusted or disclosed.

Should further material events occur after the date of this letter which may necessitate revision of the figures included in the financial statements or inclusion of a note thereto, we will advise you accordingly.

Going concern

To the best of our knowledge there is nothing to indicate that the trust will not continue as a going concern in the foreseeable future. The period to which we have paid particular attention in assessing the appropriateness of the going concern basis is not less than twelve months from the date of approval of the accounts.

Unadjusted misstatements

We confirm that the effects of the uncorrected misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to this letter as an Appendix.

Yours fa	ith	ηf	u	II	y											
Director																



APPENDIX B- DRAFT MANAGEMENT REPRESENTATION LETTER (REGULARITY)

Mazars LLP 5th Floor 3 Wellington Place Leeds LS1 4AP

December 2019

Dear Sirs / Madams

The Cedars Academy Trust - Regularity Assurance Engagement for the year ended 31 August 2019 - Letter of representation

This representation letter is provided in connection with your Independent Reporting Accountant's Assurance Report on regularity to The Cedars Academy Trust and the Education and Skills Funding Agency.

I confirm that the following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience (and, where appropriate, inspection of supporting documentation) sufficient to satisfy myself that I can properly make each of the following representations to you.

My responsibility for Regularity

I acknowledge as Accounting Officer my responsibility under the requirements of The Cedars Academy Trust's funding agreement with the Secretary of State for Education and the Academies Financial Handbook extant from 1 September 2018, for ensuring that expenditure disbursed and income received during the period 1 September 2018 to 31 August 2019 is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

My responsibility to provide and disclose relevant information

I have provided you with:

- access to all information of which I am aware that is relevant to the preparation of the regularity statements such as records, documentation and other material;
- · additional information that you have requested from myself for the purpose of your review; and
- unrestricted access to individuals within the trust you determined it was necessary to contact in order to obtain audit evidence.

I confirm as Accounting Officer that I have taken all the necessary steps to make myself aware, as Accounting Officer of any relevant information and to establish that you, as Reporting Accountants, are aware of this information.

As far as I am aware there is no relevant information of which you, as Reporting Accountants, are unaware.

I am not aware of any other instances of non-compliance with the Academies Financial Handbook extant from 1 September 2018 and the 'musts' checklist except for those already disclosed to you.

Accounting records

I confirm that all transactions that have a material effect on the regularity statements have been recorded in the accounting records and are reflected in the regularity statements. All other records and related information, including minutes of all management and trustees' meetings, have been made available to you.

Fraud, laws and regulations, and whistleblowing

I have disclosed to you all knowledge of fraud or suspected fraud affecting the entity involving:

- · management and those charged with governance;
- · employees who have significant roles in internal control; and
- · others where fraud could have a material effect on the financial statements.

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APPENDIX B- DRAFT MANAGEMENT REPRESENTATION LETTER (REGULARITY)

I have disclosed to you all information in relation to any allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by employees, former employees, analysts, regulators or others.

I am not aware of any other irregularities or possible non-compliance with laws and regulations or the funding agreement which might result in the Academy Trust suffering penalties or other loss. Nor am I aware of any allegations of such irregularities or non-compliance.

I am not aware of any whistle-blowing allegations or investigations.

Contingencies

The Academy Trust has given no guarantees, letters of comfort, or indemnities that would incur contingent liabilities for the Academy Trust.

Campaigning and fundraising activities

The Academy Trust has made no use of funds for political or campaigning purposes that would not be permitted by charity law.

The Academy Trust has not undertaken any fundraising activities that are restricted by the Charity Commission under publication CC20.

Related party transactions

I confirm that all related and connected party relationships, transactions and balances have been appropriately accounted for and disclosed.

Yours faithfully	
Accounting Officer	

APPENDIX C – DRAFT AUDIT REPORTS

Independent auditor's report to the members of The Cedars Academy Trust

Opinion

We have audited the financial statements of The Cedars Academy Trust ("the ' Academy Trust') for the year ended 31 August 2019 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, the Academies Accounts Direction 2018 to 2019 issued by the Education & Skills Funding Agency and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs at 31 August 2019 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and Academies Accounts Direction 2018 to 2019.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- · the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Academy
 Trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial
 statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' Report, other than the financial statements and our auditors' reports thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.



APPENDIX C – DRAFT AUDIT REPORTS

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the incorporated Strategic Report for the financial year for which the financial statements are
 prepared is consistent with the financial statements; and
- · the Trustees' Report including the incorporated Strategic Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the incorporated Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 15, the Trustees (who are directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy Trust or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of the audit report

This report is made solely to the Academy Trust's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and the Academy Trust's members as a body for our audit work, for this report, or for the opinions we have formed.

Ross Preston (Senior Statutory Auditor)

for and on behalf of Mazars LLP Chartered Accountants and Statutory Auditor 5th Floor 3 Wellington Place Leeds LS1 4AP

Date

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APPENDIX D – DRAFT AUDIT REPORT – REGULARITY

Independent Reporting Accountant's Assurance Report on Regularity to The Cedars Academy Trust and the Education & Skills Funding Agency

In accordance with the terms of our engagement letter dated 24 September 2019 and further to the requirements of the Education & Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2018 to 2019, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Cedars Academy Trust during the period 1 September 2018 to 31 August 2019 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Cedars Academy Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Cedars Academy Trust and the ESFA those matters we are required to state to it in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Cedars Academy Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of The Cedars Academy Trust's Accounting Officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of The Cedars Academy Trust's funding agreement with the Secretary of State for Education dated 30 December 2014 and the Academies Financial Handbook, extant from 1 September 2018, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2018 to 2019. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2018 to 31 August 2019 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2018 to 2019 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- Planning our assurance procedures including identifying key risks;
- Carrying out sample testing on controls;
- · Carrying out substantive testing including analytical review; and
- · Concluding on procedures carried out.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2018 to 31 August 2019 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Signature
Reporting Accountant
Mazars LLP
Date

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APPENDIX E - INDEPENDENCE

As part of our ongoing risk assessment we monitor our relationships with you to identify any new actual or perceived threats to our independence within the regulatory or professional requirements governing us as your auditors.

We can confirm that no new threats to independence have been identified since issuing the Audit Strategy Memorandum and therefore we remain independent.

APPENDIX F – FORTHCOMING ACCOUNTING AND OTHER ISSUES

There are a number of accounting and other issues on the horizon of which you should be aware. Please do let Ross Preston know if you would like to discuss any of these emerging issues further.

ACADEMIES FINANCIAL HANDBOOK - EFFECTIVE FROM 1 SEPTEMBER 2019

Key changes from the previous edition (as extracted from the "2019 Academies Financial Handbook")

- · Updated information about trustees including emphasis on robust governance
- · More about the clerk to the board
- · Links to information on good estates management
- · More about the requirements for producing management accounts including what they contain
- The format of management accounts must include an income and expenditure account, variation to budget report, cash flows and balance sheet.
- · More information on gender pay gap reporting
- i) The trust is reminded of requirements under the Equality Act 2010 (Specific Duties and Public Authorities) Regulations 2017 for organisations with 250 or more employees to publish information on their website and on the government's reporting website about the gender pay gap in their organisation.
- · More about ensuring senior employees are on payroll
- i) Senior managers with significant financial responsibilities should be exclusively on payroll, and therefore subject to Pay As You Earn with income tax and NI contributions deducted at source.
- · Mandating a risk register
- More about whistleblowing
- · More about notifying the Department of information about key individuals, including contact details for all members and trustees
- i) The records required in the governance section of the DfE's Get Information about Schools (GIAS) register are (including direct contact details);
- a) Members
- b) Chair of Trustees
- c) All other Trustees
- d) Accounting Officer
- e) Chief Financial Officer

For Multi-Academy Trusts this will include each Headteacher, Chair of the local Governing body and local governors.

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APPENDIX F – FORTHCOMING ACCOUNTING AND OTHER ISSUES

ACADEMIES FINANCIAL HANDBOOK - EFFECTIVE FROM 1 SEPTEMBER 2019 - continued

- Additional information to maintain internal scrutiny over controls and risks, including the role of the audit committee, and a new requirement to send an annual internal scrutiny report to ESFA
- i) In MATs, the committee's oversight must extend to the financial and other controls and risks at constituent academies.
- ii) Oversight must ensure information submitted to DfE and ESFA that affects funding, including pupil number returns and funding claims (for both revenue and capital grants) completed by the trust and (for MATs) by constituent academies, is accurate and in compliance with funding criteria.
- iii) The trust must submit its annual summary report of the areas reviewed, key findings, recommendations and conclusions to the ESFA by 31 December each year when it submits its audited annual accounts. The trust must also provide ESFA with any other internal scrutiny reports if requested.
- Emphasising trusts' audited accounts must be provided to the members
- Emphasising the need for prior ESFA approval for certain financial transactions
- · Providing additional clarification on the reporting and approval of related party transactions
- · A requirement for trusts under a financial notice to improve to publish it on their website
- Listing the delegated authorities revoked if under a financial notice to improve
- More about how the Secretary of State may intervene over concerns about an individual managing an academy trust

CHARITIES SORP UPDATE

New Charities (FRS102) SORP needs to be implemented from 1 January 2019 - effective for year ends 31 December 2019 onwards (earlier adoption is permitted). The changes are set out in an "Charities SORP Update Bulletin 2" published on 5 October 2018. The Update Bulletin amends the text of the underlying SORP for changes in Accounting Standards and legislation subsequent to the SORP's issue. The principal changes arise from "Amendments to FRS102 The Financial Reporting Standard applicable in the UK and Republic of Ireland – Triennial review 2017- Incremental improvements and clarifications."

The amendments have been split onto three categories; "clarifying amendments" (which sets out amendments to the Charities SORP (FRS 102) which ensures that the Charities SORP (FRS 102) is consistent with existing requirements of FRS 102), "significant amendments" (those likely to have an impact on the accounts of charities) and "other amendments" (which are likely to have an impact on the accounts of only a limited number of charities). A summary of the changes is as follows;

Clarifying amendments

- Module 3 (Accounting Standards): Insertion of an additional paragraph re "comparative information"

 stating requirement for comparative information for all amounts (and thus a required disclosure of detailed comparative figures split between restricted and unrestricted income/expenditure for all notes as well as the Statement of Financial Activities)
- Module 5 (Revenue recognition): Requirement for gift aid payments to be accounted for consistently
 with dividends (The parent charity's right to receive payment is established when the subsidiary has
 a legal obligation to distribute its profits to its owners at the reporting date therefore gift aid should
 not be accrued without a legal obligation existing)
- Module 10 (Balance Sheet): Amendment to remove the undue cost or effort exemption for depreciating assets comprising of two or more major components which have substantially different useful economic lives
- Module 13 (Post Balance Sheet Events): Clarifying when payments by subsidiaries to their charitable parents that qualify for gift aid are adjusting events which occur after the end of the reporting period (only when there is a legal not simply a constructive obligation)

Significant amendments

- Module 10 (Balance Sheet): Amended to introduce an accounting policy choice which allows charities which rent properties to other group entities to measure those investment properties at either cost (less depreciation and impairment) or fair value
- Module 10 (Balance Sheet): Charities holding investment properties must also disclose;
 - The methods and significant assumptions applied in determining the fair value of investment property
 - The extent to which the fair value of investment property is based on a valuation by an independent valuer who holds a recognised and relevant qualification
 - The existence and amounts of any restrictions on the ability to realise investment property
 - Any contractual obligations for the purchase, construction and development of investment property or for repairs, maintenance or enhancements
 - The carrying amount at the end of the reporting period of investment property rented to another group entity (where the charity has chosen to account for such property using the cost model)
- Module 10 (Balance Sheet): Removal of the requirement to disclose the amount of stock recognised as an expense in the notes to the accounts

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CHARITIES SORP UPDATE

Significant amendments (cont'd)

- Module 10 (Balance Sheet): The notes to the accounts must disclose;
 - The accounting policies adopted in measuring the value of stocks and, if applicable, work in progress and any cost formulae used
 - The carrying amount of stocks and, if applicable, work in progress analysed between activities
 - · Any charges for impairment or reversal of impairment losses
 - · The carrying amount of any stocks pledged as security for liabilities
- Module 14 (Statement of Cashflows): Amended to introduce the requirement for a reconciliation of net debt to be prepared as a note to the statement of cash flows

Table 10A: Analysis of changes in net debt

	At start of year	Cash-flows	Acquisition/disposal of subsidiaries	New finance leases	Fair value movements	Foreign exchange movements	Other non-cash changes	At end of year
	£	£	£	£	£	£	£	£
Cash	X	(x)	-	-	-	-	-	X
Cash equivalents	Х	(x)		-	-	х	-	Х
Overdraft facility repayable on demand	(x)	(x)						(x)
		(x)						
Loans falling due within one year	(x)	(x)	(x)		-	-	х	(x)
Loans falling due after more than one year	(x)	(x)	(x)				(x)	(x)
Finance lease obligations	(x)	х	(x)	(x)	-	-	-	(x)
TOTAL	(x)	(x)	(x)	(x)	Х	х	. 34	(x)

- Module 27 (Mergers): Charity Mergers amended to include the transfer of activities to a whollyowned subsidiary undertaking as a example of a charity reconstruction that may be accounted for as a merger
- Appendix 1 (Glossary of Terms) Introduces a definition of the term "service potential"

Other amendments

- Module 11 (Accounting for financial assets and financial liabilities): Replaces a reference to investments in non-convertible preference shares and non-puttable ordinary shares, to nonderivative instruments that are equity of the issuer
- Charities are encouraged to make additional disclosures where they hold financial instruments and the risks arising from these are particularly significant
- Module 18 (Heritage Assets): Heritage assets donated to the charity should be recognised initially at their fair value where practicable
- Module 24 (Groups): A subsidiary may be excluded from consolidation when its inclusion is not
 material for the purpose of giving a true and fair view (but two or more subsidiaries must only be
 excluded if they are not material when taken together)

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Charity Digital Code of Practice

The charity digital code of practice launched on 15 November setting out 7 best practice principles (its not a regulatory document) for charities registered in England, Wales and Scotland;

- Leadership charity leaders must lead on digital as a way of helping their charities be relevant and sustainable
- User led making the needs of beneficiaries the starting point for everything that is done digitally
- Culture making the right environment for digital success
- Strategy charities strategies should be ambitious about how they can use digital to achieve their vision and missions
- Skills charities should aim for digital skills to be represented at all levels of the organisation
- Managing risks and ethics charities need to determine and manage any risks involved in digital
- Adaptability charities will need to adapt to survive and thrive as digital changes how everyone lives and works

HMRC - gift aid schedule completion guidance

On 15 November HMRC updated their claim gift aid online guidance, in addition to publishing a new step-by-step guide entitled "How to complete your gift aid donations schedule" to support charities in submitting gift aid claims successfully online - see link https://www.gov.uk/claim-gift-aid-online

Charity Commission - changes to charity details online

The Charity Commission have changed the way charities update their details on the commission's online register. A Trustee's full legal name will now need to be shown on the register, instead of a "public display" name which they may have done previously. The Charity Commission have said "If current trustees have used the display name feature, this will be removed on 1 April 2019 and their legal name will show to the public. If this would cause personal danger to a person they can apply for a dispensation and we will assess their case."

Quality and transparency has fallen in charity accounts

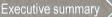
A recent Charity Commission review of charity accounts has found that just over half of charities are meeting the public benefit reporting requirements. Just 70% of trustees' annual reports and accounts in the public reporting review met the basic benchmark of user requirements, the main reasons being;

- failure to evidence that accounts had been subject to independent scrutiny by an auditor or independent examiner, as required by law
- not providing meaningful information about their charity's purposes or the activities carried out to achieve these purposes

Trustees are falling short on the requirements to explain activities carried out by the charity to further its purposes for public benefit, and to provide a public benefit statement. The Charity Commission wants charities to be clearer about who they help and what difference they are making.

Making Tax Digital

For VAT periods ending on or after 1 April 2019, most VAT registered entities with taxable turnover above the VAT threshold (£85,000) will need to keep their records digitally and send their VAT return data to HMRC using MTD-compatible software. The exception to this is a small minority of VAT registered entities with more complex requirements, where the rules will apply from 1 October 2019.





Accounts Monitoring Review: Reserves policies – demonstrating and building resilience

The Charity Commission has carried out a review of charities reserves because they consider setting and monitoring a policy is an important part of maintaining a charity's financial resilience. They cite other reviews of reserves reporting, such as a Civil Society article which states that the largest charities are overstating free reserves by 20%.

All registered charities must explain their policy on reserves in their trustees' annual report, stating the level of reserves held and the reason why they are held. Charities with incomes over £500,000 should expand their review of the charity's reserves, for example by comparing the level of reserves with the charity's policy and explaining what steps are being taken to bring them into line with it, where relevant.

Key findings - whether charities had explained their reserves policies

97% of charities reviewed included at least a reference to their reserves policy. However, more than a third of the charities' explanations of their reserves policies did not provide all of the basic information required. The level of reserves held was the most common omission.

Does the trustees' annul report?	% of charities
Explain the charity's policy on reserves?	92%
	90%
Most of three moultements are resident and the second seco	64%

Trustees took a wide range of approaches to their reserves policy disclosures. At one end of the range were cursory statements of one or two sentences that gave little insight into Trustees' thinking. At the other end of the range were lengthy discussions of various funds, which were difficult to grasp. The best reserves policy disclosures gave confidence that the trustees had assessed both the risks that their charity faced and the charity's ability to manage their financial impact.

Charity Commission guidance "Charity Reserves: building resilience" sets out a process for calculating the level of reserves. They have calculated that less than 25% of charities had stated the correct figure in their trustees' report (from the sample reviewed).

The reserves figure in the trustees' annual report	% of charities
Was not stated	33%
Did not deduct fixed assets held for charity use	30%
Deducted fixed asset investments	3%
Included restricted funds	3%
Was shown as net current assets	5%
Did not appear to relate to figures in the accounts	4%
Was calculated in accordance with Charity Commission guidance	22%
Total	100%

Charities with an income over £500,000 are required to provide their reserves figure in their annual return. Only 17% of the figures given in the annual returns were correct, indicating that the trustees of this section of their sample did not fully understand what reserves are.

The Charity Commission expects the reserves policy and level of reserves held to form a key part of the trustees' assessment of going concern, alongside a review of cash balances and likely cash flows.

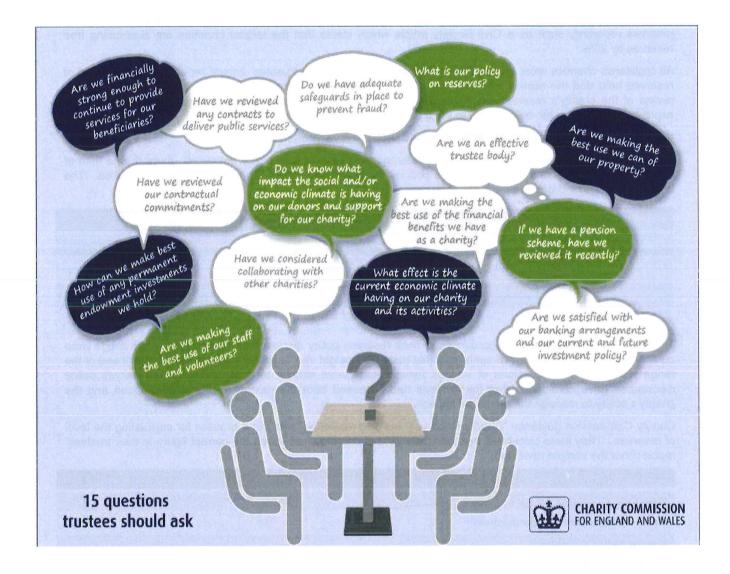
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